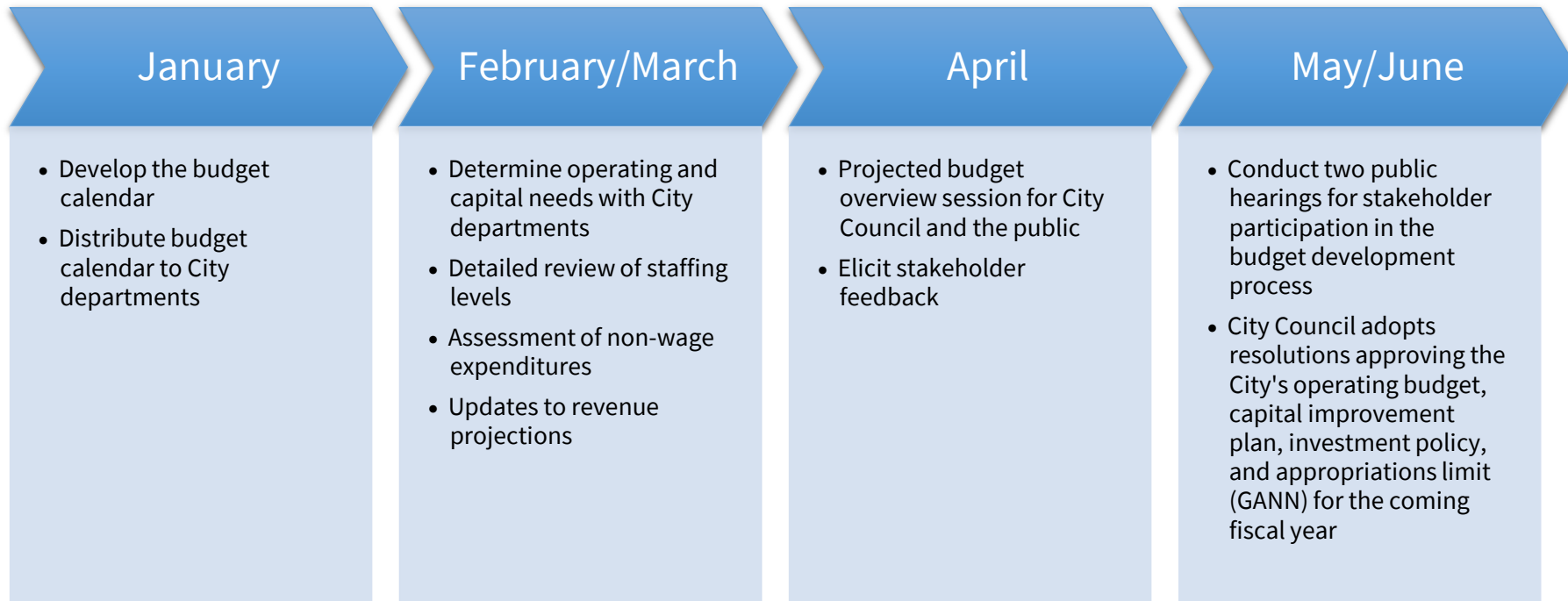




**PROPOSED FISCAL YEAR 2023-25
OPERATING BUDGET &
CAPITAL IMPROVEMENT PLAN**

CITY'S BUDGET DEVELOPMENT PROCESS



CITY'S BUDGET DEVELOPMENT PROCESS

Budget Review Team

- Reinstated for Comprehensive Assessment of Operations
- November 2022 – BRT Meeting #1
- January 2023 – BRT Meeting #2

Finance & Governmental Operations Committee

- December 2022 – First Quarter Budget Update
- February 2023 – Mid-Year Budget Update

CITY'S BUDGET DEVELOPMENT PROCESS

Zero-Based Budgeting Approach

- First budget cycle this exercise has been completed
- Detailed review of expense items in non-wage categories
- Departments collectively identified **\$3.9 million** in General Fund **expenditure savings**

CITY'S KEY PERFORMANCE INDICATORS

Key Performance Indicators	FY17-18	FY18-19	FY19-20	FY20-21	FY21-22
Revenue Trends	●	●	●	●	●
Net True Operating Surplus/(Deficit)	●	●	●	●	●
General Fund Reserves	●	●	●	●	●
Liquidity	●	●	●	●	●
Pension Obligations	●	●	●	●	●
Debt Burden	●	●	●	●	●
Pension Funded Status	●	●	●	●	●
OPEB Funded Status	●	●	●	●	●
Self Insurance Funded Status	●	●	●	●	●
Capital Asset Condition	●	●	●	●	●

CITY'S LONG-TERM CREDIT RATING/BOND RATING

Improved Outlook

- Affirmed 'AA' Long-Term Rating – S&P Global revised the City's outlook to **stable** from negative
- Reflects view of the city's **positive operating results** and **improved financial position**
- Expected to be maintained and supported by Measure SST

ECONOMIC INDICATORS



Federal Funds Rate

Consumer Price Index

Real Gross Domestic Product

Labor Market Trends

CITY'S FUND CLASSIFICATIONS

General Funds

Nonmajor Governmental Funds

Enterprise Funds

Internal Service Funds

Fiduciary Funds

RECURRING OPERATING REVENUES & EXPENDITURES

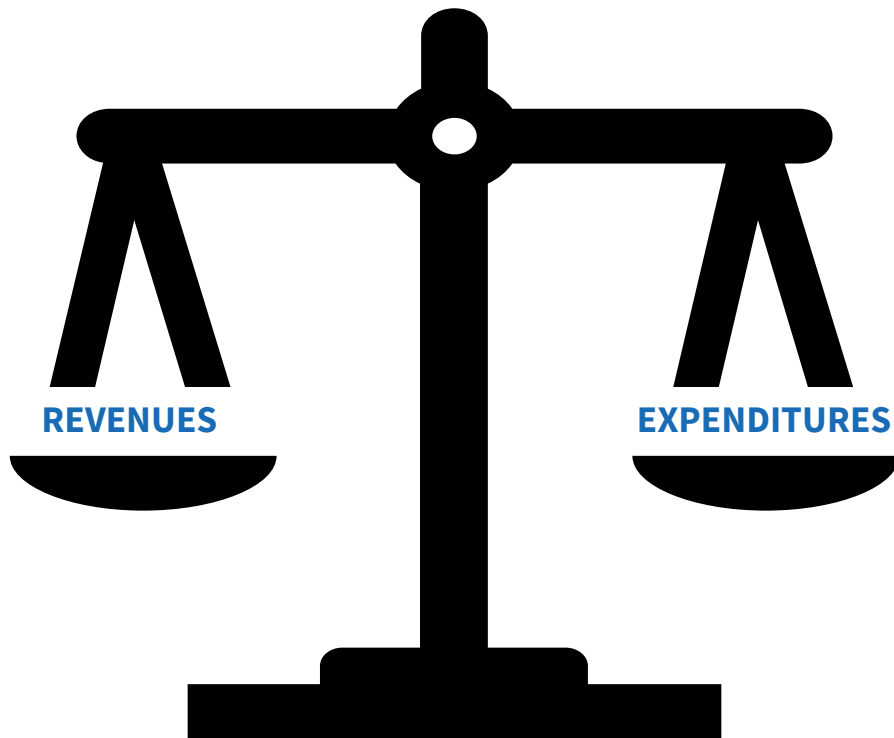
Revenues

- Sales Tax
- Property Tax
- Utility Users' Tax
- Occupancy Tax
- Business License Tax
- Charges for Service
- Transfers In

Expenditures

- Salaries & Employee Benefits
- Non-Wage
 - Professional/Contract Services & Utilities
 - Materials, Supplies & Maintenance
 - Training, Travel & Memberships
- Interdepartmental Charges
- Transfers Out

WHAT IS A BALANCED BUDGET?

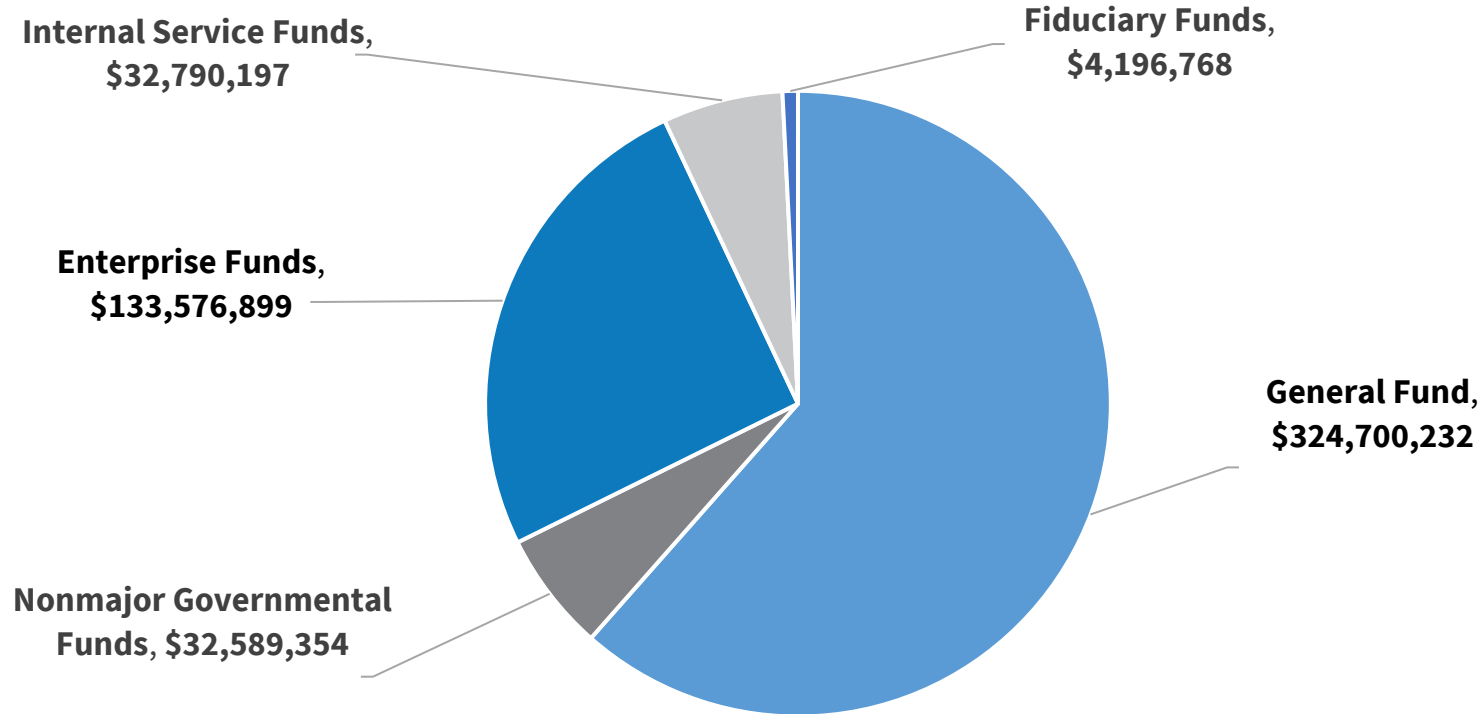


CITYWIDE REVENUES

Proposed FY23-24 Operating Budget

- GF – Measure SST (+\$5.4M)
- GF – Rest/Assigned (+\$20.3M)
- GF – Unassigned (+\$4.8M)
- Airport Fund (-\$6.3M)
- Sewer Fund (+\$2.1M)
- Water Fund (+\$2.6M)
- Transit Fund (-\$8.0M)
- Fleet Fund (+\$2.5M)
- Self-Insurance Fund (+\$3.3M)

CITYWIDE REVENUES BY FUND CLASSIFICATION



CITYWIDE REVENUES BY FUND CLASSIFICATION

Revenues by Fund	FY23-24 Proposed Budget	% of Citywide Budget
General Fund		
General Fund - Operating Fund	\$ 271,197,616	55.2%
General Fund - SST	22,942,288	4.7%
General Fund - Rest/Assigned	25,757,905	5.2%
General Fund - Unassigned	4,802,423	1.0%
Total Expenditures	\$ 324,700,232	66.1%
Internal Service Funds		
Fleet Services	\$ 12,121,697	2.5%
Self Insurance	20,668,500	4.2%
Total Expenditures	\$ 32,790,197	6.7%
Enterprise Funds		
Airport	\$ 17,024,729	3.5%
Sanitation	16,156,401	3.3%
Sewer	8,313,366	1.7%
Transit	37,254,922	7.6%
Water	54,827,481	11.2%
Total Expenditures	\$ 133,576,899	27.2%
Total Citywide Expenditures	\$ 491,067,328	100.0%

GENERAL FUND-OPERATING FUND MAJOR SOURCES

24% Sales and Use Tax

24% Property Tax

16% Utility User's Tax

9% Charges for Services

10% Operating Transfers In

GENERAL FUND MAJOR REVENUE SOURCES

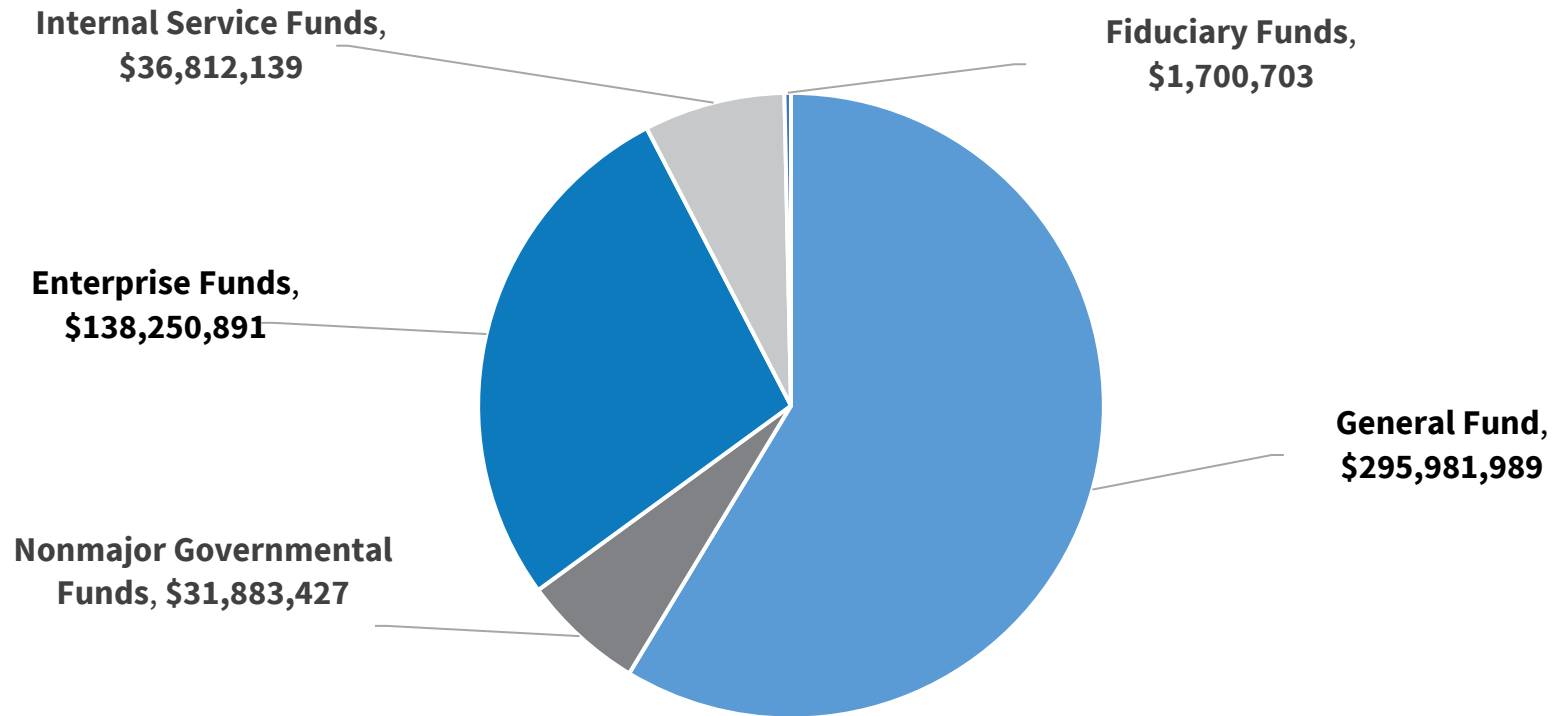
Revenue Type	FY23-24	FY24-25	% Change	% Change
	Proposed Budget	Proposed Budget	from FY22-23 Forecast	from FY22-23 Budget
Sales and Use Tax	64,400,972	66,139,798	-0.4%	0.7%
Property Tax	65,792,514	67,913,025	4.9%	5.2%
Utility Users' Tax	44,465,104	46,243,709	5.7%	7.9%
Charges for Services	23,560,796	24,249,048	8.6%	7.1%
Operating Transfers In	26,257,857	27,169,523	-29.3%	-31.4%
Total	\$ 224,477,243	\$ 231,715,103	1.5%	-1.5%

CITYWIDE EXPENDITURES

Proposed FY23-24
Operating Budget

- GF – Operating Fund (+\$6.8M)
- GF – Measure SST (+\$5.4M)
- GF – Rest/Assigned (-\$1.9M)
- Airport Fund (-\$9.6M)
- Sanitation Fund (+\$2.9M)
- Sewer Fund (+\$1.6M)
- Water Fund (+\$6.6M)
- Fleet Fund (+\$1.4M)
- Self Insurance Fund (+\$1.9M)

CITYWIDE EXPENDITURES BY FUND CLASSIFICATION



CITYWIDE EXPENDITURES BY FUND CLASSIFICATION

Expenditures by Fund	FY23-24 Proposed Budget	% of Citywide Budget
General Fund		
General Fund - Operating Fund	\$ 271,197,616	57.6%
General Fund - SST	22,942,288	4.9%
General Fund - Rest/Assigned	1,842,085	0.4%
General Fund - Unassigned	-	0.0%
Total Expenditures	\$ 295,981,989	62.8%
Internal Service Funds		
Fleet Services	\$ 8,317,849	1.8%
Self Insurance	28,494,290	6.0%
Total Expenditures	\$ 36,812,139	7.8%
Enterprise Funds		
Airport	\$ 14,456,513	3.1%
Sanitation	18,880,560	4.0%
Sewer	7,817,954	1.7%
Transit	38,336,887	8.1%
Water	58,758,977	12.5%
Total Expenditures	\$ 138,250,891	29.3%
Total Citywide Expenditures	\$ 471,045,019	100.0%

CITYWIDE EXPENDITURES BY DEPARTMENT

Expenditures by Department	2023-24 Proposed Budget	% of GF-Operating Fund Budget	Departmental Vacancies		
Public Safety			Public Safety		
Police	95,374,931	38.5%	Police	70.0	6,287,878
Fire	59,244,203	23.9%	Fire	32.5	(289,580)
Total Expenditures	\$ 154,619,134	62.4%	Total Vacancies	102.5	\$ 5,998,298
Non-Public Safety			Non-Public Safety		
Public Works (Required for Gas Tax MOE)	19,211,946	7.7%	Public Works	19.8	1,160,024
Community Development	9,643,676	3.9%	CDD	9.9	798,196
Total Expenditures (Revenue Generating Departments)	\$ 28,855,622	11.6%	Total Vacancies	29.7	\$ 1,958,219
Support/Administration Departments			Support/Administration Departments		
Community Services	24,132,217	9.7%	Community Services	23.0	1,791,892
General Services	10,429,353	4.2%	General Services	6.5	601,229
Council, City Manager, Civil Svc	7,716,761	3.1%	Council, City Manager, Civil Svc	3.0	177,144
CIT	8,782,387	3.5%	CIT	9.0	1,114,902
Finance	6,251,434	2.5%	Finance	3.0	444,605
City Attorney	3,108,065	1.3%	City Attorney	-	-
Human Resources	2,344,355	0.9%	Human Resources	2.0	191,316
City Clerk	1,359,553	0.5%	City Clerk	1.0	56,508
City Treasurer	343,089	0.1%	City Treasurer	-	-
Total Expenditures	\$ 64,467,214	26.0%	Total Vacancies	47.5	\$ 4,377,596
Total Departmental Expenditures	\$ 247,941,970	100.0%			
Non-Departmental Expenditures	\$ 23,255,646	N/A			
Total GF-Operating Fund Expenditures	\$ 271,197,616	N/A	Total GF-Operating Fund Vacancies	179.7	\$ 12,334,113

CITYWIDE PERSONNEL SUMMARY BY FUND

Fund Name	FY 2020-21 Actual	FY 2021-22 Actual	FY 2022-23 Amended Budget	FY 2023-24 Proposed Budget	FY 2024-25 Proposed Budget	FY 2023-24 Increase/ (Decrease)	FY 2024-25 Increase/ (Decrease)
General Fund	1,137.98	1,139.93	1,149.41	1,146.87	1,147.87	(2.54)	1.00
Airport Fund	9.50	11.28	12.07	12.07	12.07	-	-
Animal Control Fund	3.80	-	-	-	-	-	-
AQMD	-	0.20	0.75	0.90	0.90	0.15	-
Area G Fund	-	1.00	1.00	1.00	1.00	-	-
Fleet Services Fund	33.50	33.60	34.60	33.60	33.60	(1.00)	-
HOME Investment Partnership	-	-	2.50	-	-	(2.50)	-
Low Mod Fund	0.30	0.40	0.35	0.30	0.30	(0.05)	-
Sanitation Fund	40.25	43.12	38.95	38.95	38.95	-	-
Section 8 Housing	6.00	5.75	4.58	4.58	4.58	-	-
Self-Insurance Fund	-	7.50	8.50	8.50	8.50	-	-
Sewer Fund	26.85	25.02	15.90	15.90	15.90	-	-
Transit Fund	169.90	196.10	196.80	196.80	196.80	-	-
Vanpool Fund	-	0.50	0.70	0.70	0.70	-	-
Water Fund	41.45	46.47	40.45	39.45	39.45	(1.00)	-
Other - Capital Improvement/Grants	-	21.19	23.43	25.70	25.70	2.27	-
Total FTE	1,469.53	1,532.06	1,529.99	1,525.32	1,526.32	(4.67)	1.00

CITYWIDE PERSONNEL SUMMARY BY DEPARTMENT

Department Name	FY 2020-21 Actual	FY 2021-22 Actual	FY 2022-23 Amended Budget	FY 2023-24 Proposed Budget	FY 2024-25 Proposed Budget	FY 2023-24 Increase/ (Decrease)	FY 2024-25 Increase/ (Decrease)
City Attorney	13.60	13.00	13.00	15.00	15.00	2.00	-
City Clerk	8.00	8.00	8.00	8.00	8.00	-	-
City Council	7.00	7.00	7.00	7.00	7.00	-	-
City Manager	35.30	38.55	39.48	41.48	41.48	2.00	-
City Treasurer	2.00	2.00	2.00	2.00	2.00	-	-
Civil Service	3.80	3.80	3.80	3.80	3.80	-	-
Communications & Info Technology	41.00	40.00	37.50	38.00	38.00	0.50	-
Community Development	64.50	67.25	69.00	69.00	69.00	-	-
Community Services	225.93	230.86	227.36	207.19	207.19	(20.17)	-
Finance	46.00	46.00	40.75	40.75	40.75	-	-
Fire	164.50	189.50	194.50	201.50	201.50	7.00	-
General Services	122.30	123.30	120.80	119.80	119.80	(1.00)	-
Human Resources	11.00	11.00	11.00	11.00	11.00	-	-
Police	348.80	347.00	351.00	357.00	357.00	6.00	-
Public Works	206.00	209.00	208.00	207.00	208.00	(1.00)	1.00
Transit	169.80	195.80	196.80	196.80	196.80	-	-
Total FTE	1,469.53	1,532.06	1,529.99	1,525.32	1,526.32	(4.67)	1.00

CITYWIDE OPERATING BUDGET EFFICIENCIES

Budget Review Team

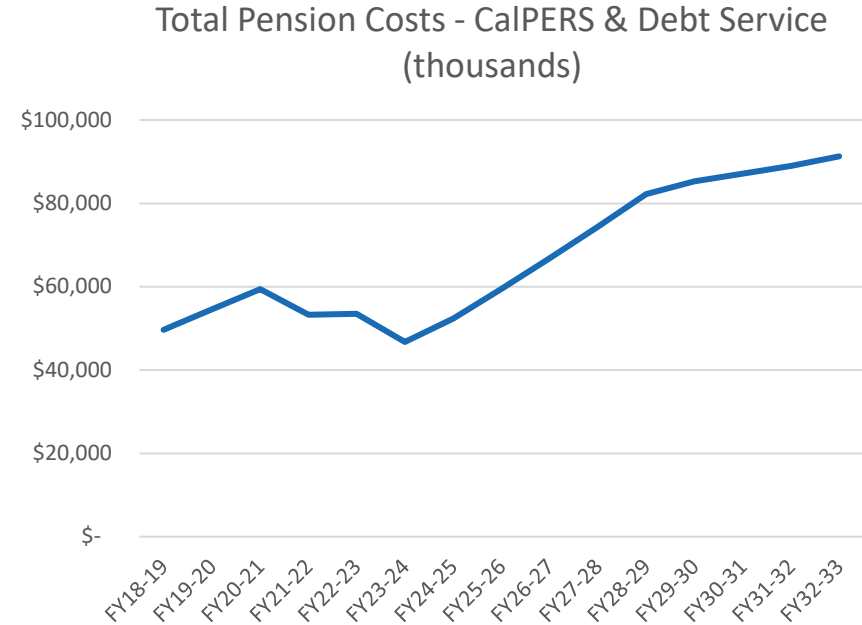
- Comprehensive Assessment of Citywide Operations
- 47 Areas Identified Citywide
- **24 Included** in Proposed Budget
- 19 Topics Remain **in Review Process**

CITYWIDE AREAS OF FOCUS

- Self-Insurance Fund
- Cash Balances by Fund
- Labor Trends
- Expiring Labor Agreements
- Aging Infrastructure and City Facilities/Parks
- Pension/OPEB Benefits Liability Management

CITYWIDE PENSION COSTS (CalPERS)

- Anticipated **Savings of \$172.2M** Over the Life of 2020 LRBs
- **\$46.0M in Returns** Generated to Date
- FY19-20 Funded Status – 70%
- FY20-21 Funded Status – 105%



GENERAL FUND-OPERATING FUND 10-YEAR FORECAST

General Fund - Operating Fund	FY23-24	FY24-25	FY25-26	FY26-27	FY27-28	FY28-29	FY29-30	FY30-31	FY31-32	FY32-33
Revenues	271,197,618	279,478,068	289,811,113	301,429,626	314,190,534	328,922,729	339,814,758	349,810,220	359,648,694	370,187,811
Expenses	271,197,618	279,478,068	289,782,261	301,504,997	314,260,690	328,925,922	339,866,095	349,767,410	359,684,887	370,297,727
Revenues Less Expenditures	\$ (0)	\$ (0)	\$ 28,852	\$ (75,371)	\$ (70,156)	\$ (3,193)	\$ (51,337)	\$ 42,810	\$ (36,193)	\$ (109,916)
Funding Details & Assumptions	FY23-24	FY24-25	FY25-26	FY26-27	FY27-28	FY28-29	FY29-30	FY30-31	FY31-32	FY32-33
Annual UAL Payment	-	4,155,890	9,582,128	15,176,314	20,954,845	26,921,253	28,895,384	29,803,827	30,739,036	31,674,113
Self Insurance Assessment	14,832,181	16,765,012	19,279,764	22,171,728	25,497,488	26,772,362	28,110,980	29,516,529	30,992,356	32,541,973
CEPPT Contribution	19,818,939	14,168,535	7,254,400	6,064,887	2,376,579	2,441,077	2,506,631	2,573,272	2,355,368	2,085,608
Capital Contribution	1,558,107	2,548,820	5,102,243	2,655,810	2,735,484	2,817,549	2,902,075	2,989,138	3,078,812	3,171,176
Projected Unassigned Fund Balance	64,086,651	67,318,572	72,911,624	76,824,417	76,742,072	79,699,648	81,825,699	83,878,940	88,829,029	95,204,982
Projected Unassigned as % of Budget	23.6%	24.1%	25.2%	25.5%	24.4%	24.2%	24.1%	24.0%	24.7%	25.7%

GENERAL FUND UNASSIGNED FUND BALANCE (RESERVES)

Unassigned Fund Balance	FY20-21	FY21-22	FY22-23 Projected	FY23-24 Projected	FY24-25 Projected
Economic Anomaly	8,081,449	8,081,449	8,081,449	12,883,872	15,615,794
Litigation	-	-	-	-	-
Other Unrestricted	14,551,613	36,645,793	50,202,778	51,202,779	51,702,778
Total Unassigned	\$ 22,633,062	\$ 44,727,242	\$ 58,284,227	\$ 64,086,651	\$ 67,318,572
Unassigned as a % of Budget	9.9%	20.0%	22.4%	23.6%	24.1%

GENERAL FUND-MEASURE SST 10-YEAR FORECAST

General Fund - Measure SST	Original										
	Projection	FY23-24	FY24-25	FY25-26	FY26-27	FY27-28	FY28-29	FY29-30	FY30-31	FY31-32	FY32-33
Revenues	18,000,000	22,942,288	23,561,804	24,315,731	25,166,649	25,997,066	26,854,885	27,741,009	28,656,373	29,601,941	30,578,710
Expenses	18,000,000	22,942,288	23,561,804	24,315,731	25,166,649	25,997,066	26,854,885	27,741,009	28,656,373	29,601,941	30,578,710
Revenues Less Expenditures	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -	\$ -

Funding Details & Assumptions

Quality of Life	Original										
	Projection	FY23-24	FY24-25	FY25-26	FY26-27	FY27-28	FY28-29	FY29-30	FY30-31	FY31-32	FY32-33
Restore/Maintain Public Safety	10,000,000	10,655,265	10,950,926	11,529,325	12,124,817	12,738,278	13,370,399	13,786,315	14,151,119	14,525,707	14,910,212
Homelessness Response Efforts	1,000,000	1,000,000	1,000,000	1,030,000	1,060,900	1,092,727	1,125,509	1,159,274	1,194,052	1,229,874	1,260,621

Fiscal Sustainability	Original										
	Projection	FY23-24	FY24-25	FY25-26	FY26-27	FY27-28	FY28-29	FY29-30	FY30-31	FY31-32	FY32-33
CEPPT Contribution		2,500,000	2,500,000	-	-	-	-	-	-	-	-
Reserve Contribution	5,000,000	4,802,423	2,731,922	5,364,200	3,500,000	-	2,933,046	2,188,035	1,980,263	5,000,000	6,500,000
Self-Insurance Rebuild Offset Contribution	-	1,000,000	1,500,000	2,750,000	4,582,953	967,141	4,846,792	3,771,847	7,006,431	4,966,146	3,995,983

Deferred Maintenance & Community Services/Programs	Original										
	Projection	FY23-24	FY24-25	FY25-26	FY26-27	FY27-28	FY28-29	FY29-30	FY30-31	FY31-32	FY32-33
Capital Contribution	1,000,000	1,984,600	3,874,100	2,603,100	2,823,600	10,088,209	3,431,000	5,652,714	3,107,000	2,627,000	2,627,000

Emergency Responsiveness	Original										
	Projection	FY23-24	FY24-25	FY25-26	FY26-27	FY27-28	FY28-29	FY29-30	FY30-31	FY31-32	FY32-33
Cyber Security Upgrades	1,000,000	1,000,000	1,004,856	1,039,106	1,074,379	1,110,711	1,148,138	1,182,825	1,217,508	1,253,214	1,284,895

ECONOMIC OUTCOMES & MITIGATIONS

Economic Outcomes	Poor Economy	Moderate (Budget)	Positive Economy
Taxes	(14,200,000)	-	7,700,000
Charges for Services	(4,200,000)	-	2,000,000
Other Revenues/ Transfers	(2,200,000)	-	2,000,000
Mitigations	Poor Economy	Moderate (Budget)	Positive Economy
Housing Supply/Development	TBD	-	-
Land Use Study	TBD	-	-
Revenue from Civic Center Master Plan	TBD	-	-
Occupancy Tax	1,300,000	-	-
Documentary Transfer Tax	2,000,000	-	-
Utility Users Tax	7,000,000	-	-
Measure SST 2.0	12,000,000	-	-
Service Reductions	TBD	-	-
Self-Insurance/Pension Paydown/Restore Misc Vacancies			7,000,000
Additional Capital Projects	-	-	4,500,000

CITY DEPARTMENTS

Proposed FY23-24
Operating Budget

- City Attorney
- City Clerk
- City Council
- City Manager
- City Treasurer
- CIT
- CDD
- Community Services
- Finance
- Fire
- General Services
- Human Resources
- Police
- Public Works
- Transit
- Non-Departmental

CITY ATTORNEY

Proposed FY23-24
Operating Budget

Staffing Level Changes

- -2.0 FTE Legal Assistant I
- +2.0 FTE Legal Assistant II
- +1.0 FTE Deputy City Attorney I
- -1.0 FTE Deputy City Attorney II
- +2.0 FTE Deputy City Attorney III

Operating (Non-Wage) Changes

- Increased Employee Grievances and Appeals (+\$77k)

CITY CLERK

Proposed FY23-24
Operating Budget

Operating (Non-Wage) Changes

- Increased General Election Costs (+\$275k)

CITY COUNCIL

Proposed FY23-24 Operating Budget

Operating (Non-Wage) Changes

- Increase Travel Budget (+\$11k – \$5k for Councilmembers; \$10k for Mayor)

CITY MANAGER

Proposed FY23-24 Operating Budget

Staffing Level Changes

- -1.0 FTE Administrative Assistant
- +2.0 FTE Staff Assistant

Operating (Non-Wage) Changes

- AchieveIt Strategic Planning Software (+\$40k)
- Expansion of Economic Development Initiatives (+\$45k)
- Charter Amendment Measures (+\$130k)
- Increased Arbitration Transcription Services (+\$75k)
- Homelessness Program (+\$1.0M)

CITY TREASURER

Proposed FY23-24
Operating Budget

Operating (Non-Wage) Changes

- Continued Education for City Treasurer & Deputy City Treasurer (+\$11k)

COMMUNICATIONS & INFORMATION TECHNOLOGY

Proposed FY23-24
Operating Budget

Staffing Level Changes

- +0.5 FTE Intern

Operating (Non-Wage) Changes

- ACCELA Cloud Transition (+\$192k)
- Expansion of Office365 (+\$145k)
- ArcGIS Annual Subscription (+\$70k)
- Virtual Server Software (+\$62k – Shift from PC Replacement Fund)
- Increased Cybersecurity Efforts (+\$525k)

COMMUNITY DEVELOPMENT

Proposed FY23-24
Operating Budget

Operating (Non-Wage) Changes

- Document Scanning & Storage (+\$50k)
- Seismic Consulting Services (+\$95k)
- Code Enforcement Consulting Services (+\$75k)
- Oil Well Plan Review Services (+\$50k)

COMMUNITY SERVICES

Proposed FY23-24
Operating Budget

Staffing Level Changes

- -19.37 FTE Various Recurring/Pooled Positions

Operating (Non-Wage) Changes

- Maintenance of Park Amenities (+\$41k)

FINANCE

Proposed FY23-24 Operating Budget

Staffing Level Changes

- -1.0 Accountant
- +1.0 Policy & Resource Specialist

Operating (Non-Wage) Changes

- Business License Tax Collection and Auditing Services (+\$325k)
- Financial Auditing Services for Measure SST Fund and Other Needs (+\$25k)
- Payroll Processing (+\$45k)
- Legal Services (+\$200k)
- Enhancements to IT General Controls (+\$40k)

FIRE

Proposed FY23-24 Operating Budget

Staffing Level Changes

- -1.0 FTE Deputy Fire Chief
- +1.0 FTE Fire Captain
- +1.0 FTE Fire Prevention Specialist Supervisor

Operating (Non-Wage) Changes

- PP-GEMT Program (+\$246k)
- EMS Quality Assurance Services (+\$39k)
- Third-party EMS Billing Services (+\$20k)
- Legal Services (+\$25k)

GENERAL SERVICES

Proposed FY23-24
Operating Budget

Operating (Non-Wage) Changes

- Citywide Graffiti Removal Services (+\$31k)
- Electric Vehicle Charging Station Maintenance (+\$18k – Shift from CDD)

HUMAN RESOURCES

Proposed FY23-24
Operating Budget

Operating (Non-Wage) Changes

- Personnel Investigation Services (+\$71k)

POLICE

Proposed FY23-24 Operating Budget

Staffing Level Changes

- +1.0 FTE Administrative Assistant
- +2.0 FTE Police Sergeant
- +3.0 FTE Crossing Guard

Operating (Non-Wage) Changes

- Department of Justice Collaborative Reform (+\$756k)
- Third-Party False Alarm Billing Services (+\$45k)
- Server Maintenance & Storage Costs (+\$60k – Shift from the Capital Project Fund Budget)

PUBLIC WORKS

Proposed FY23-24 Operating Budget

Staffing Level Changes

- +1.0 FTE Associate Engineer
- -1.0 FTE Engineering Technician III
- -1.0 FTE Water Service Intern
- -4.0 FTE Water System Operator I
- +4.0 FTE Water System Operator II

Operating (Non-Wage) Changes

- Landscaping Services (+\$45k – Shift from CDD)
- Landfill Charges (+\$135k – Shift from Sanitation Fund)
- NPDES Compliance (+\$412k – Shift from Sewer Fund)

NON- DEPARTMENTAL

Proposed FY23-24
Operating Budget

Operating (Non-Wage) Changes

- Friendship City Program (+\$35k)
- Downtown Association BID Membership Dues (+\$25k)

GENERAL FUND-OPERATING FUND PROGRAM TRANSFERS

		FY 2023-24	FY 2024-25
		Proposed	Proposed
Receiving Fund(s)	Description	Budget	Budget
Capital Project Funds	Capital Improvement Projects	1,558,107	2,548,820
General Fund - Restricted/Assigned	CEPPT Contribution	19,818,938	14,168,535
General Fund - Restricted/Assigned	Asset Replacement and Other Periodic Funding Contributions	2,865,666	2,865,666
Street Light District Fund	Street Lighting District Assessment	29,375	29,375
Santiation Fund	Citywide Refuse Collection Reimbursement; Senior Discount Subsidy	282,915	282,915
Sewer Fund	Senior/Low-Income Wastewater Discount Subsidy	22,212	22,212
Water Fund	Senior/Low-Income Water Discount Subsidy	12,430	12,430
Total Transfers		\$ 24,589,643	\$ 19,929,953

GENERAL FUND-OPERATING FUND PROGRAM SUBSIDIES

Program	FY 2023-24	FY 2024-25
	Proposed Budget	Proposed Budget
Artesia Lights	25,000	25,750
TOCA Subsidy	74,400	76,632
Sister City Activities	10,900	10,227
Friendship City Activities	35,000	36,050
Armed Forces Parade	148,193	150,635
Tournament of Roses Float	127,400	131,222
Discover Torrance TBID & Downtown Torrance BID	70,000	71,350
Fourth of July Celebration	48,000	49,350
Youth in Government Activities	3,200	3,296
Community Clean Up	10,000	10,300
Total External Subsidies	\$ 552,093	\$ 564,812

CAPITAL IMPROVEMENT PLAN BY DEPARTMENT

Department	FY 2023-24 Proposed CIP	FY 2024-25 Proposed CIP	FY 2025-26 Proposed CIP	FY 2026-27 Proposed CIP	FY 2027-28 Proposed CIP
CIT	1,015,000	1,245,000	2,360,000	7,220,000	50,000
City Clerk	15,000	15,000	15,000	15,000	15,000
City Manager	-	110,000	4,660,000	-	-
Community Development	430,000	1,000,000	1,557,000	100,000	100,000
Community Services	1,493,833	1,585,833	2,236,167	3,055,333	1,950,334
Fire	333,107	-	-	-	-
General Services	1,075,000	7,451,320	71,002,243	3,430,810	665,000
Public Works	38,602,222	21,515,933	21,847,433	21,587,433	29,692,042
Total Expenditures	\$42,964,162	\$32,923,086	\$ 103,677,843	\$35,408,576	\$32,472,376

CAPITAL IMPROVEMENT PLAN – MEASURE SST

Project Title	FY 2023-24 Proposed CIP	FY 2024-25 Proposed CIP	FY 2025-26 Proposed CIP	FY 2026-27 Proposed CIP	FY 2027-28 Proposed CIP
Audio Visual Improvements at Libraries	-	30,000	-	-	-
Bartlett Senior Center Improvements	40,000	-	-	-	-
Bathroom Renovations at various Parks	-	1,380,000	-	-	-
Citywide Tree Planting Program	341,600	341,600	341,600	341,600	341,600
Columbia Park Bocce Courts Replace court turf surface	25,000	-	-	-	-
Cultural Arts Center Security Improvements	-	-	230,000	-	-
Cybersecurity & Compliance Implementation Services	70,000	30,000	-	-	-
Disaster Recovery Implementation Services	50,000	-	-	-	-
Exterior & Wood Repairs at Park Buildings	120,000	-	200,000	-	-
Floor Covering & Carpet Replacement at various City Facilities	100,000	100,000	-	100,000	200,000
HVAC Major Maintenance and Replacements	-	172,500	-	-	-
Irrigation Sensors at Parks	-	-	-	350,000	350,000
Lighting Upgrade to LED at libraries	-	250,000	-	-	-
Madrona Marsh Pump & Sump Repair	60,000	15,000	-	-	-
Open Space Corridors Property/Easement Acquisitions & Development	-	-	-	500,000	8,629,609
Painting of City Facilities	-	-	360,000	-	-
Pathway Lighting at Parks	-	100,000	100,000	90,000	-
Playground Equipment Replacement	287,500	402,500	287,500	250,000	-

CAPITAL IMPROVEMENT PLAN – MEASURE SST

Project Title	FY 2023-24 Proposed CIP	FY 2024-25 Proposed CIP	FY 2025-26 Proposed CIP	FY 2026-27 Proposed CIP	FY 2027-28 Proposed CIP
Plumbing Improvements at various libraries	-	-	-	100,000	100,000
Replace 60 park outdoor BBQ units	22,500	22,500	-	-	-
Replace park water fountains with bottle filling/water fountain stations	12,500	12,500	12,500	12,500	12,500
Replace park wood/metal tables with concrete	4,500	4,500	4,500	4,500	4,500
Replacement and Repair of Roofs at Various City Buildings	-	-	-	100,000	100,000
Ruben C. Ordaz Community Center Improvements at Pueblo Park	161,000	-	-	-	-
Shelving Replacement at various libraries	-	50,000	50,000	300,000	300,000
Theatre Seating a 1316 Cabrillo Ave property	-	-	-	50,000	50,000
Torrance Park Adult Fitness Equipment	-	138,000	-	-	-
Toyota Meeting Hall Lighting	180,000	-	-	-	-
Upgrade Downtown Torrance Lights to LED	200,000	500,000	317,000	-	-
Upgrade Exterior Lighting - Civic Center and Parks	-	150,000	-	-	-
Victor Park Rehabilitation of picnic shelter area	50,000	-	-	-	-
Walteria Park Parking lot Expansion	-	75,000	75,000	-	-
Wilson Park Building 8 Project	100,000	100,000	625,000	625,000	-
Wilson Park Improvements	160,000	-	-	-	-
Total	\$ 1,984,600	\$ 3,874,100	\$ 2,603,100	\$ 2,823,600	\$10,088,209

SEE WHAT TORRANCE IS DOING

WE HAVE AN APP!

Download the myTorranceCA app on your smartphone. Submit a request, make a payment, peruse City services and more.

WHY TORRANCE?

Discover why so many businesses choose to partner with Torrance and explore the locations, activities, and opportunities that set Torrance apart.

YEAR IN REVIEW

Browse the City's Year In Review, highlighting City services and accomplishments from the prior calendar year.

HOMELESS SERVICES

Read through Torrance's plan to prevent and combat homelessness. Discover ways you can help.

TORRANCECA.GOV

Find a host of information on our website, including debunked Rumors that circulate the City.

TORRANCEALERTS

Register for TorranceAlerts. When there is an emergency, get the information first on the City's early warning notification system.

TRENDING IN TORRANCE

Get an overview of some of the most pressing topics within the City of Torrance. See what's trending!

DISCOVER TORRANCE

Torrance is home to a variety of breweries, eateries, shopping centers, and hotels. Discover what our City had to offer!

CONNECT WITH US



TorranceCA@TorranceCA.Gov



TorranceCA.Gov



Facebook.com/TorranceCA



@TorranceCA



@CityOfTorranceCA

GET NOTIFIED OF SPECIAL EVENTS

When signing up for TorranceAlerts, make sure to select "Special Events"