

Implementation Plan

The Implementation Program for the Strategic Plan includes the following components: an **Action Plan**; an **Annual Review and Update of the Action Plan**, which will be conducted as part of the budget process; and a separate **Three-Year Update Cycle** for the Strategic Plan.

- **Action Plan**, embodied in the City Budget, including consideration of the following elements:
 - Review of revisions to the Priorities, Goals and Subgoals;
 - Review and evaluation of existing City programs to determine if they are compatible with and further the Goals of the Strategic Plan;
 - Recommended changes to, or elimination of, existing City programs that are incompatible with the Strategic Plan;
 - Creation of new City programs that are needed in order to carry out the Strategic Plan. (This should include review of the input received from the community during the data gathering and public input phase of the Strategic Plan that may have been too specific to be included in the Strategic Plan, but must be seriously considered in the formulation of new City efforts.);
 - Monitoring of the health and viability of the existing Strategic Plan for impacts that may require update of the Strategic Plan prior to the regularly scheduled Three Year review;
 - A communications and outreach element for public and employee input;
 - Measurement devices that are applicable to all City efforts; and
 - A specific time table for accomplishment of the Action Plan elements.
- **An Annual Review and Update of the Action Plan**, to include consideration of:
 - Progress of the Action Plan compared with the Vision and Goals of the Strategic Plan;
 - New information that may affect implementation of the Action Plan;
 - Identification of possible impacts on the community that may require changes to existing Strategic Priorities or the creation of new Strategic Priorities.

Review and Update of the Action Plan will be presented in a City Council workshop in order to provide the Council an opportunity to receive public and employee input and to facilitate continued stakeholder participation. It will be completed in time to correspond with the mid-year review process, prior to budget preparation.

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- **A Three Year Update Cycle** for the Strategic Plan to consist of an environmental scan and statistically valid telephone surveys of the business and residential communities. If the data indicates no need for a complete revision at any of the three year intervals, a mandatory revision will occur every five years.
- The Strategic Plan revision update will be conducted under the auspices of an appointed committee composed of members as determined by the City Council. The committee members will be charged with the following responsibilities:
- Review the information collected for the update;
 - Review the Strategic Priorities to be sure they are current and revise them if necessary;
 - Identify emerging Strategic Priorities;
 - Review the Goals and Sub goals, and revise them if necessary; and
 - Continue the review cycle so that the City of Torrance always has a current Strategic Plan.



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For more information on the City's Strategic Plan, please contact the Community Development Department at (310) 618-5990

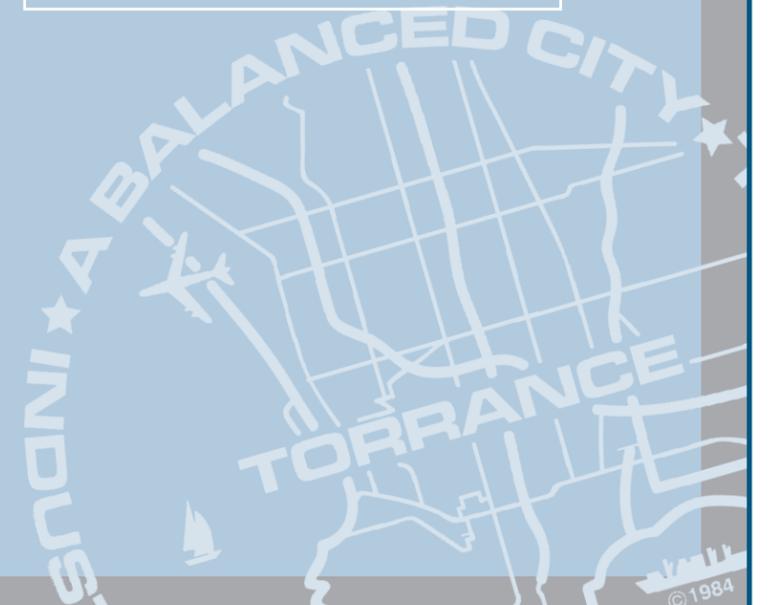
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CITY OF TORRANCE

TORRANCE



STRATEGIC PLAN 2008



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